# SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549
FORM 10-Q
(Mark One)

X Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended September 24, 1995 or

Transition report pursuant to Section 13 or $15(d)$ of the Securities Exchange Act of 1934 for the transition period from
$\qquad$ to $\qquad$ -.
Commission file number 1-6961

GANNETT CO., INC.
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation or organization)

1100 Wilson Boulevard, Arlington, Virginia 22234
(Address of principal executive offices) (Zip Code)
(703) 284-6000
(Registrant's telephone number, including area code)
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X \quad$ No

The number of shares outstanding of the issuer's Common Stock, Par Value \$1.00, as of September 24, 1995 was 140,205,796.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF OPERATIONS

Operating Summary
Income from operations for the third quarter of 1995 declined $\$ 17.8$ million or $10 \%$, reflecting costs associated with a strike against the Company's newspaper in Detroit . Newspaper earnings, which fell $\$ 31.3$ million or $19 \%$, were adversely affected both by the strike and by continuing increases in newsprint costs. Broadcast earnings rose $41 \%$, reflecting strong television and radio advertising revenue growth. Outdoor division earnings were significantly improved, rising $39 \%$ over the comparable period a year ago.

Operating income for the first nine months of 1995 rose $\$ 12.6$ million or $2 \%$.

Newspapers
Newspaper publishing revenues declined $\$ 11.2$ million or $1 \%$ in the third quarter of 1995, and rose $\$ 37.6$ million or $2 \%$ for the year-to-date. Newspaper advertising revenue fell \$13.1 million or $3 \%$ in the quarter, reflecting lower revenues in Detroit because of the strike, partially offset by continued gains in classified advertising, particularly in employment and automotive. Excluding Detroit, newspaper advertising revenues for the quarter rose \$6.4 million or 1\%. For the first nine months of 1995, newspaper advertising revenue grew $\$ 38.4$ million or $2 \%$.

The tables below provide, on a pro forma basis, further details of newspaper ad revenue and linage for the third quarter and year-to-date periods of 1995 and 1994:

| Advertising revenue, in thousands of dollars (pro forma) |  |  |  |
| :--- | :---: | :---: | :---: |
| Third quarter | 1995 | 1994 | $\%$ Change |
| Local | $\$ 176,563$ | $\$ 185,170$ | $(5)$ |
| National | 72,860 | 71,526 | 2 |
| Classified | 182,287 | 178,815 | 2 |
| Total Run-of-Press | 431,710 | 435,511 | $(1)$ |
| Preprint and |  |  |  |
| other advertising | 77,192 | 78,051 | $(1)$ |
| Total ad revenue | $\$ 508,902$ | $\$ 513,562$ | $(1)$ |
|  |  |  |  |
| Advertising linage, in thousands of inches (pro forma) |  |  |  |
| Third quarter | 1995 | 1994 | $\%$ Change |
| Local | 7,095 | 7,366 | $(4)$ |
| National | 499 | 502 | $(1)$ |
| Classified | 8,165 | 7,990 | 2 |
| Total Run-of-Press | 15,759 | 15,858 | $(1)$ |
| Preprint | 15,003 | 15,204 | $(1)$ |
| Total ad linage | 30,762 | 31,062 | $(1)$ |


| Advertising revenue, in thousands of dollars | (pro forma) |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Year-to-date | 1995 | 1994 | $\%$ Change |
| Local | $\$ 461,190$ | $\$ 561,868$ | - |
| National | 240,889 | 228,306 | 6 |
| Classified | 549,486 | 515,853 | 7 |
| Total Run-of-Press | $1,351,565$ | $1,306,027$ | 3 |
| Preprint and |  |  |  |
| other advertising | 241,131 | 236,328 | 2 |
| Total ad revenue | $\$ 1,592,696$ | $\$ 1,542,355$ | 3 |
|  |  |  |  |
| Advertising linage, | in thousands of inches | (pro forma) |  |
| Year-to-date | 1995 | 1994 | $\%$ Change |
| Local | 21,890 | 22,240 | $(2)$ |
| National | 1,610 | 1,561 | 3 |
| Classified | 24,178 | 23,296 | 4 |
| Total Run-of-Press | 47,678 | 47,097 | 1 |
| Preprint | 46,368 | 45,245 | 2 |
| Total ad linage | 94,046 | 92,342 | 2 |

Excluding Detroit, pro forma newspaper advertising volume was flat for the quarter, reflecting a $3 \%$ decline in local because of reduced spending by larger retailers. Advertising revenues excluding Detroit were 3\% higher, including a 6\% gain in

## classified.

Newspaper circulation revenues were down slightly for the quarter and for the year-to-date. Net paid daily circulation for the Company's local newspapers was down 3\% for the quarter and $2 \%$ for the first nine months of 1995. Sunday circulation declined $4 \%$ for the quarter and $2 \%$ for the year-to-date. Daily and Sunday circulation for the quarter and year-to-date periods of 1995 reflect lower volume in Detroit because of the strike. Excluding Detroit, daily circulation declined $2 \%$ for the quarter and $1 \%$ for the year-to-date, while Sunday circulation was down $2 \%$ for the quarter and $1 \%$ for the year-to-date. USA TODAY reported an average daily paid circulation of 2,059,017 in the ABC Publisher's statement for the six months ended September 24, 1995, which, subject to audit, is a $2 \%$ increase from the comparable period a year ago.

Operating costs in total for the newspaper segment rose $\$ 20.1$ million or $3 \%$ for the quarter and $\$ 55.6$ million or $3 \%$ for the year-to-date. Newsprint expense increased $39 \%$ for the quarter and $29 \%$ for the first nine months, reflecting significantly higher prices from a year ago. The impact of newsprint price increases was partially offset by newsprint conservation efforts, as consumption was below 1994 levels for the quarter and year-to-date periods, and by cost controls in other areas. The Company expects further newsprint price increases in 1995, which together with recent increases, will significantly affect newsprint expense comparisons for the remainder of 1995 and into 1996. Payroll costs declined $1 \%$ for the quarter and were up slightly for the year-to-date.

Newspaper operating income declined $\$ 31.3$ million or $19 \%$ for the third quarter and $\$ 18$ million or $4 \%$ for the first nine months, reflecting significantly higher newsprint costs and losses in Detroit because of the strike. Excluding the impact of the strike, newspaper profits would have risen $3 \%$ for the quarter and $4 \%$ for the year-to-date. Most of the Company's local newspapers reported improved ad revenues and operating income. At USA TODAY, revenues improved for the quarter and for the year-to-date, but higher newsprint costs caused operating income to decline for the quarter and for the first nine months.

Broadcast
Broadcast revenues increased $\$ 9.6$ million or $10 \%$ for the third quarter and $\$ 36$ million or $13 \%$ for the first nine months, while operating costs declined $\$ 1.7$ million or $2 \%$ for the quarter and were up $\$ 11.7$ million or $6 \%$ for the year-to-date. Operating costs for the year-to-date period include certain program costs related to the September affiliation change at the Company's Denver TV station.

On a pro forma basis, broadcast revenues increased 7\% for the quarter and $10 \%$ for the year-to-date, reflecting strong demand for television advertising. Pro forma operating costs declined $5 \%$ for the quarter and increased $3 \%$ for the first nine months.

Pro forma local television ad revenues grew 10\% for the quarter and for the year-to-date, while national revenues increased $2 \%$ for the quarter and $8 \%$ for the first nine months. Radio revenues increased $10 \%$ for the quarter and $9 \%$ for the year-to-date.

Operating income rose $\$ 11.2$ million or $41 \%$ for the quarter and $\$ 24.2$ million or $28 \%$ for the year-to-date, reflecting strong gains at most of the Company's television and radio stations.

## Outdoor

Outdoor revenues increased $\$ 1.5$ million or $2 \%$ for the quarter and $\$ 10.5$ million or $6 \%$ for the year-to-date. Poster and bulletin sales were higher for the quarter and for the year-to-date. Operating costs declined $\$ 1.2$ million or $2 \%$ for the quarter and were up $\$ 3$ million or $2 \%$ for the first nine months. Operating income for Outdoor grew $\$ 2.7$ million or $39 \%$ for the quarter and $\$ 7.5$ million or $72 \%$ for the year-to-date.

Non-operating Income and Expense
Interest expense fell \$1.2 million or $12 \%$ for the quarter and $\$ 0.5$ million or $1 \%$ for the year-to-date, reflecting higher average interest rates, offset by lower average borrowings.

Net Income
Net income fell $\$ 9.4$ million or $9 \%$ for the quarter and increased $\$ 5.7$ million or $2 \%$ for the first nine months. Net income per share was $\$ .69$ in the third quarter, down from \$0.74 in the 1994 quarter. For the year-to-date, net income per share increased 6\%
to $\$ 2.30$ from $\$ 2.17$ in 1994 . The weighted average number of shares outstanding totaled $140,181,000$ for the third quarter of 1995, compared with 143,465,000 for the third quarter of 1994. Average shares outstanding for the year-to-date totaled 140,103,000 for 1995 and 145,919,000 for 1994. The decline in the number of shares outstanding for the quarter and year-to-date periods reflects shares purchased under the Company's share repurchase program during the second and third quarters of 1994.

Liquidity and Capital Resources
Cash flow from operating activities totaled $\$ 396$ million for the first nine months of 1995, compared with $\$ 512$ million a year ago. Principal uses of cash flow in 1995 were for capital expenditures, reduction of debt, dividends and pension funding.

Capital expenditures for the year-to-date totaled $\$ 106.4$ million in 1995, compared with $\$ 95.6$ million in 1994. Long-term debt (commercial paper obligations) was reduced by $\$ 167$ million.

The Company declared regular quarterly dividends of $\$ 0.34$ per share in the first and second quarters of 1995 and $\$ 0.35$ for the third quarter. Dividends declared totaled $\$ 144.3$ million.

Other Matters
On July 24, 1995, the Company entered into an agreement to acquire Multimedia, Inc. Multimedia publishes 11 daily and 49 non-daily newspapers and operates five network-affiliated television stations and two radio stations. The company also owns cable television franchises, a security alarm business, and produces first-run syndicated television programming and News Talk Television for cable TV. The acquisition is expected to be completed by the end of the year, at a purchase price in excess of $\$ 1.7$ billion. The Company will assume or retire Multimedia's existing debt. Pro forma financial information regarding the Multimedia transaction has been filed on a Form 8-K dated October 23, 1995.

The Company has filed a registration statement with the Securities and Exchange Commission for the proposed shelf registration of $\$ 1.5$ billion of debt securities. Proceeds from the sale of the securities are expected to be used for general corporate purposes and to finance part of the Multimedia acquisition purchase price. In addition, the Company has arranged for an amendment to its Revolving Credit Agreement to increase the commitments to $\$ 3$ billion. The Company has adequate resources to meet its liquidity requirements, including all obligations related to the Multimedia transaction.

ASSETS
Cash
Marketable securities
Trade receivables, less allowance
(1995 - \$16,373,000; 1994-\$15,846,000)
Other receivables
Inventories
Prepaid expenses
Total current assets
Property, plant and equipment:
Cost
Less accumulated depreciation
Net property, plant and equipment
Intangible and other assets:
Excess of cost of subsidiaries over net tangible assets acquired, less amortization (1995-\$476,284,000, 1994 - \$442,166,000)
Other assets
Total intangible and other assets
Total assets

LIABILITIES \& SHAREHOLDERS' EQUITY
Current portion of long-term debt
Accounts payable and current portion of film contracts payable
Compensation, interest and other accruals
Dividend payable
Income taxes
Deferred income
Total current liabilities
Deferred income taxes
Long-term debt, less current portion
Postretirement medical and life
insurance liabilities
Other long-term liabilities
Total liabilities
Shareholders' Equity:
Preferred stock of \$1 par value per share. Authorized 2,000,000 shares, issued - none
Common stock of $\$ 1$ par value per share.
Authorized 400,000,000, issued 162,211, 456 shares
Additional paid-in capital
Retained earnings
Foreign currency translation adjustment
Total
Less treasury stock - 22,005,660 shares and $22,444,480$ shares respectively, at cost
Deferred compensation related to ESOP
Total shareholders' equity
Total liabilities and shareholders' equity

Sept. 24, 1995
Dec. 25, 1994
\$
14,249,000 21, 288, 000

468,278, 000 32,474, 000 101, 042, 000 38,276,000

675,607, 000

2,904, 052,000
$(1,490,266,000)$
1,413,786,000
\$
44,229, 000
23, 000
487, 615, 000
29,745, 000
53,047,000
36,178,000
650, 837, 000

2,814,456,000
$(1,386,312,000)$
$1,428,144,000$

\$
$59,824,000$
223, 062, 000
166,094,000 49,158,000 18,612, 000 78,389, 000

595,139, 000
--------------
151,522, 000
541,536,000
308,714, 000
108, 776, 000
1,705,687, 000
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162,211,000
73,336,000
2, 815, 295, 000
(10,196,000)
3,040,646,000
3,040,646,000
(986, 660, 000)
(34,117,000)
2, 019, 869, 000
3,725,556,000
3,725,556,000

162,212, 000
76,604, 000
2, 639,440, 000
(12, 894, 000)

2,865,362,000
(1, 008, 199, 000)
(34,925,000)
1,822,238, 000
\$ 3,707,052,000

Net Operating Revenues:
Newspaper advertising
Newspaper circulation
Broadcasting
Outdoor advertising
Other
Total
Operating Expenses:
Cost of sales and operating expenses, exclusive of depreciation
Selling, general and administrative expenses, exclusive of depreciation
Depreciation
Amortization of intangible assets
Total
Operating income
Non-operating income (expense):
Interest expense Other

Total
Income before income taxes Provision for income taxes

Net income

Net income per share
Dividends per share

Thirteen weeks ended Sept. 24, 1995 Sept. 25, 1994

| $\$ 508,821,000$ | $\$ 521,938,000$ |
| ---: | ---: |
| $209,445,000$ | $210,724,000$ |
| $104,787,000$ | $95,189,000$ |
| $67,398,000$ | $65,929,000$ |
| $41,810,000$ | $38,647,000$ |
| -------- | ------- |
| $932,261,000$ | $932,427,000$ |

546,196,000
166,953,000 38,336, 000 11,362, 000

762, 847, 000
----------
169, 414, 000

| $(9,113,000)$ | $(10,307,000)$ |
| :---: | :---: |
| 1,100,000 | $(217,000)$ |
| $(8,013,000)$ | $(10,524,000)$ |
| 161,401,000 | 176,731,000 |
| 65,300, 000 | 71,200, 000 |
| \$ 96,101,000 | \$105,531, 000 |



Thirty-nine weeks ended Sept. 24, 1995 Sept. 25, 1994
\$
$1,592,697,000$
$635,454,000$
$322,650,000$
$186,562,000$
$122,639,000$
-----------9
$2,860,002,000$
\$ 1,554, 332, 000 635, 809, 000 286,689, 000 176,031,000 123,072,000 2,775,933,000

| 1,622,790,000 | 1,556,523,000 |
| :---: | :---: |
| 513,536,000 | 501,850,000 |
| 116,578,000 | 123,204,000 |
| 34,118, 000 | 33,961, 000 |
| 2,287,022,000 | 2,215,538,000 |
| 572,980,000 | 560,395,000 |
| $(31,723,000)$ | (32,204,000) |
| $(627,000)$ | 2,224,000 |
| $(32,350,000)$ | $(29,980,000)$ |
| 540, 630, 000 | 530,415,000 |
| 218, 900,000 | 214,400,000 |
| \$ 321, 730,000 | \$ 316, 015,000 |

\$2.17
=============
$\$ 1.00$


Thirteen weeks ended Sept. 24, 1995 Sept. 25, 1994
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Thirty-nine weeks ended Sept. 24, 1995 Sept. 25, 1994

OPERATING REVENUES:

| Newspaper publishing | \$ | 760, 075,000 | \$ | 771,309, 000 |
| :---: | :---: | :---: | :---: | :---: |
| Broadcasting |  | 104,787,000 |  | 95,189, 000 |
| Outdoor advertising |  | 67,399,000 |  | 65,929, 000 |
| Total | \$ | 932,261,000 | \$ | 932,427,000 |

## OPERATING INCOME

(NET OF DEPRECIATION AND AMORTIZATION):

| Newspaper publishing | \$ | 136,344,000 | \$ | 167,691,000 |
| :---: | :---: | :---: | :---: | :---: |
| Broadcasting |  | 38,513, 000 |  | 27,243,000 |
| Outdoor advertising |  | 9,723,000 |  | 7,006,000 |
| Corporate |  | $(15,166,000)$ |  | $(14,685,000)$ |
| Total | \$ | 169, 414, 000 | \$ | 187,255,000 |


| \$ | 492,434, 000 | \$ | 510,447, 000 |
| :---: | :---: | :---: | :---: |
|  | 112,119,000 |  | 87,902,000 |
|  | 18,007,000 |  | 10, 462,000 |
|  | ( $49,580,000$ ) |  | $(48,416,000)$ |
| \$ | 572,980, 000 | \$ | 560,395,00 |

DEPRECIATION \& AMORTIZATION:

| Newspaper publishing | \$ | 36,169, 000 | \$ | 38,920, 000 |
| :---: | :---: | :---: | :---: | :---: |
| Broadcasting |  | 6,991, 000 |  | 7,381,000 |
| Outdoor advertising |  | 4,183,000 |  | 4,998,000 |
| Corporate |  | 2,355,000 |  | 2,410,000 |
| Total | \$ | 49,698, 000 | \$ | 53,709, 000 |


| \$ | 109,585,000 | \$ | 114,063,000 |
| :---: | :---: | :---: | :---: |
|  | 21, 061,000 |  | 21, 470, 000 |
|  | 12,617,000 |  | 14,238, 000 |
|  | 7,433,000 |  | 7,394,000 |
| \$ | 150,696,000 | \$ | 157,165, 000 |

1. Basis of Presentation

The accompanying unaudited consolidated condensed financial statements have been prepared in accordance with the instructions for Form 10-Q and, therefore, do not include all information and footnotes which are normally included in Form $10-\mathrm{K}$ and annual report to shareholders. The financial statements covering the 13 and 39 week periods ended September 24, 1995, and the comparative periods of 1994, reflect all adjustments which, in the opinion of the Company, are necessary for a fair statement of results for the interim periods.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits.

See Exhibit Index for list of exhibits filed with this report.
(b)

Reports on Form 8-K.
A Form 8-K was filed on July 27, 1995 reporting on the Multimedia transactions.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934,
the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GANNETT CO., INC.

| Dated: | November 8, 1995 |  | s/ Larry F. Miller |
| :---: | :---: | :---: | :---: |
|  |  |  | Larry F. Miller <br> Senior Vice President/Financial Planning and Controller |
| Dated: | November | 7, 1995 | s/ Thomas L. Chapple |
|  |  |  | Thomas L. Chapple <br> Senior Vice President, General Counsel and Secretary |



Gannett Co., Inc. agrees to furnish to the Securities and Exchange Commission, upon request, a copy of each agreement with respect to long-term debt not filed herewith in reliance upon the exemption from filing applicable to any series of debt which does not exceed $10 \%$ of the total consolidated assets of the registrant.

GANNETT CO., INC.
Calculation of Earnings Per Share


This schedule contains summary financial information extracted from the consolidated balance sheets and statements of income for Gannett Co., Inc. and is qualified in its entirety by reference to such financial statements.

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9-MOS
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            DEC-31-1995
            DEC-26-1994
                SEP-24-1995
                    14,249, 000
                    21,288,000
                    484,651,000
                    16,373, 000
                    101,042,000
        675,607,000
                            2,904, 052, 000
            1,490, 266, 000
            3,725,556,000
        595,139,000
            162,211, 000
            0
        1,857,658,000
    3,725,556,000
2,860,002,000
2,860, 002,000
1,622,790,000
2,287,022,000
0
0
0
0
31,723, 000
540,630,000
218, 900, 000
321,730,000
0
0
0
321,730,000
2.30
0

