SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q
(Mark One)

X Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended March 27, 1994 or
Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from $\qquad$ to
$\qquad$ —.
Commission file number 1-6961

GANNETT CO., INC.
(Exact name of registrant as specified in its charter)

| Delaware | $16-0442930$ |
| :---: | :---: |
| (State or other jurisdiction of <br> incorporation or organization | (I.R.S. Employer <br> Identification No.) |
| 1100 Wilson Boulevard, Arlington, Virginia <br> (Address of principal executive offices) | (Zip Code) |

(703) 284-6000
(Registrant's telephone number, including area code)
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X \quad$ No _

The number of shares outstanding of the issuer's Common Stock, Par Value $\$ 1.00$, as of March 27, 1994 was $147,170,645$.

## PART I. FINANCIAL INFORMATION

MANAGEMENT'S DISCUSSION AND ANALYSIS OF OPERATIONS

## Operating Summary

Income from operations for the first quarter of 1994 rose $\$ 22.3$ million or $19 \%$, reflecting significant performance gains by the Company's newspaper and broadcast divisions. For newspapers, stronger demand for classified advertising contributed to a $9 \%$ earnings gain. Improved broadcast earnings, which rose 134\%, resulted principally from radio and television advertising revenue growth and lower costs. Broadcast earnings comparisons with 1993 were also favorably affected by the recent sale of four radio stations and the Company's television station in Boston.

## Newspapers

Newspaper publishing revenues rose $\$ 31.7$ million or $4 \%$ in the first quarter of 1994. Newspaper advertising revenue rose \$27.2 million or $6 \%$ in the quarter, reflecting continued gains in classified, particularly in the employment category. Pro forma advertising linage rose 4\%. "Run-of-press" (ROP) advertising rose $3 \%$, as classified and national linage each rose $7 \%$. Local linage declined $2 \%$, as demand by major retailers continued soft. Preprint linage rose 6\% for the quarter.

The tables below provide, on a pro forma basis, further details of newspaper ad revenue and linage for the first quarters of 1994 and 1993:

Advertising revenue, in thousands of dollars (Pro Forma)

| First quarter | 1994 | 1993 | \% Change |
| :--- | ---: | :---: | :---: |
| Local | $\$ 181,339$ | $\$ 179,117$ | 1 |
| National | 74,493 | 70,594 | 6 |
| Classified | 160,244 | 143,786 | 11 |
| Total Run- <br> of-Press | 416,076 | 393,497 | 6 |
| Preprint <br> and other <br> advertising | 76,168 | 72,434 | 5 |
| Total ad <br> revenue | $\$ 492,244$ | $\$ 465,931$ | 6 |

Advertising linage, in thousands of inches (Pro Forma)

| First quarter | 1994 | 1993 | \% Change |
| :--- | ---: | ---: | :---: |
| Local | 7,228 | 7,340 | (2) |
| National | 501 | 468 | 7 |
| Classified | 7,285 | 6,790 | 7 |
| Total Run- <br> of-Press | 15,014 |  |  |
| Preprint | 13,756 | 14,598 | 3 |
| Total ad <br> linage | 28,770 | 27,618 | 6 |

Newspaper circulation revenues for the quarter rose $\$ 2.1$ million or $1 \%$. Net paid daily and Sunday circulation for the Company's local newspapers fell slightly for the quarter. USA TODAY reported an average daily paid circulation of $2,025,250$ in the ABC Publisher's statement for the six months ended March 27, 1994, which, subject to audit, was down less than $1 \%$ from the comparable period a year ago.

Operating costs in total for the newspaper segment rose $\$ 20.1$ million or $3 \%$ for the quarter. Newsprint costs declined slightly, reflecting lower prices from a year ago, partly offset by higher consumption. The Company expects newsprint prices to rise later in 1994. Payroll costs rose 2\%. Other production related costs rose from prior year levels, and employee benefit costs were also higher, particularly for health care and pensions.

Newspaper operating income rose $\$ 11.6$ million or $9 \%$ for the first quarter, due principally to the improved ad revenue environment. Most of the Company's local newspapers reported improved ad revenues and operating income results, with the larger papers posting the strongest gains. At USA Today, operating results were lower for the quarter. Revenues were even while operating costs rose slightly.

Broadcast revenues rose $\$ 1.1$ million or $1 \%$ for the quarter, while operating costs declined $\$ 11$ million or $15 \%$. On a pro forma basis, broadcast revenues increased 14\% and operating costs declined 1\%.

On a pro forma basis, local television revenues increased 12\% while national revenues increased 15\%. Winter Olympics advertising at the Company's two CBS affiliates contributed to the overall growth in television revenues. Pro forma radio revenues increased $27 \%$.

Operating income rose $\$ 12.1$ million or 134\%, reflecting strong gains at most of the Company's television stations and all of the Company's radio stations. Broadcast earnings were also favorably affected by the recent sale of four radio stations in Kansas City and St. Louis, Missouri and the Company's television station in Boston.

Outdoor
Outdoor revenues declined \$0.9 million or $2 \%$ for the quarter, while operating costs were down slightly. The Outdoor group reported a seasonal operating loss of $\$ 4.7$ million in the first quarter, compared to a loss of $\$ 4.1$ million in the first quarter of 1993

Non-operating income and expense
Interest expense was up slightly for the first quarter, reflecting higher average interest rates, partially offset by lower average borrowings.

## Net Income

Net income rose $\$ 12.4$ million or $19 \%$ for the quarter. Net income per share rose to $\$ 0.54$ from $\$ 0.46$ in 1993, an increase of $17 \%$. The weighted average number of shares outstanding totaled 147,123,000 for the first quarter of 1994 compared with $145,789,000$ for 1993 . The increase in shares outstanding is due principally to the effect of shares issued in connection with the acquisition of the Honolulu Advertiser in 1993 and shares issued in connection with employee stock awards.

Cash flow from operating activities totaled $\$ 142$ million for the first quarter of 1994 compared with $\$ 164.8$ million a year ago. Working capital at the end of the first quarter totaled $\$ 169.3$ million, down from $\$ 302.8$ million at the end of 1993 , due mainly to payment of long-term debt, pension funding and expenditures for capital equipment and other investments.

Capital expenditures for the quarter totaled $\$ 28.1$ million, compared with $\$ 32$ million in 1993. The Company's long-term debt (commercial paper obligations) was reduced by $\$ 109$ million from operating cash flows in the first quarter of 1994. The Company's regular quarterly dividend of $\$ 0.33$ per share, totaling $\$ 48.6$ million, was declared in the first quarter and paid on April 1, 1994.

| ASSETS | March 27, 1994 |  | Dec. 26, 1993 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current Assets: |  |  |  |  |
| Cash. | \$ | 16,716,000 | \$ | 32,461, 000 |
| Marketable securities |  | 12,721,000 |  | 43,034,000 |
| Trade receivables, less allowance (1994 - \$15,539,000; 1993 - |  |  |  |  |
| \$13, 915, 000) |  | 403,568, 000 |  | 449, 063, 000 |
| Other receivables. |  | 110,274,000 |  | 135,036,000 |
| Inventories (materials and supplies) |  | 46, 903, 000 |  | 53, 094, 000 |
| Prepaid expenses. |  | 48,926,000 |  | 45,269, 000 |
| Total current assets |  | 639,108, 000 |  | 757,957,000 |
| Property, plant and equipment: |  |  |  |  |
| Cost. |  | 2,817,436,000 |  | 2,794,610,000 |
| Less accumulated depreciation |  | $(1,354,086,000)$ |  | 1,316,341, 000) |
| Net property, plant and equipment.. |  | 1,463,350,000 |  | 1,478,269,000 |
| Intangible and other assets: |  |  |  |  |
| Excess of cost of subsidiaries over net tangible assets acquired, less amortization (1994 - \$408,228,000; |  |  |  |  |
| 1993 - \$396,915,000) |  | 1,489, 530, 000 |  | 1,501,102,000 |
| Other assets. |  | 159,235,000 |  | 86,470, 000 |
| Total intangible and other assets |  | 1,648,765,000 |  | 1,587,572,000 |
| Total assets. | \$ | 3,751,223,000 | \$ | 3,823,798,000 |


| Current Liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current portion of long-term debt.. | \$ | 117,000 | \$ | 164, 000 |
| Accounts payable and current portion |  |  |  |  |
| Compensation, interest and other |  |  |  |  |
| Dividend payable |  | 48,506, 000 |  | 48, 399, 000 |
| Income taxes. |  | 48,196, 000 |  | 5,760,000 |
| Deferred income |  | 76,769, 000 |  | 73,151,000 |
| Total current liabilities |  | 469, 822,000 |  | 455, 139, 000 |
| Deferred income taxes |  | 197,180, 000 |  | 205, 314, 000 |
| Long-term debt, less current portion |  | 741,748,000 |  | 850, 686, 000 |
| Retiree medical and life insurance. |  | 310, 647, 000 |  | 308, 024, 000 |
| Other long-term liabilities. |  | 87, 090, 000 |  | 96, 715, 000 |
| Total liabilities |  | 1,806,487, 000 |  | 1,915, 878, 000 |
| Shareholders' Equity: |  |  |  |  |
| Preferred stock of \$1 par value per share. Authorized 2,000,000 shares, issued - none |  |  |  |  |
| Common stock of $\$ 1$ par value per share. Authorized 400,000,000 |  |  |  |  |
| shares; issued 162,211,590 shares |  | 162,212,000 |  | 162, 212, 000 |
| Additional paid-in capital |  | 69,616, 000 |  | 70, 938, 000 |
| Retained earnings. |  | 2,395,344, 000 |  | 2,366,246,000 |
| Foreign currency translation adjustment. |  | $(12,590,000)$ |  | $(9,442,000)$ |
| Total |  | 2,614,582,000 |  | 2,589, 954,000 |
| Less treasury stock - 15,040,945 shares and $15,244,733$ shares, respectively, at cost......... |  | $(632,340,000)$ |  | $(643,787,000)$ |
| Deferred compensation related to |  |  |  |  |
| ESOP. |  | $(37,506,000)$ |  | $(38,247,000)$ |
| Total shareholders' equity |  | 1,944,736, 000 |  | 1,907,920,000 |
| Total liabilities and shareholders' equity. | \$ | 3, 751, 223, 000 | \$ | ------------ |


|  | Thirteen weeks ended |  |
| :---: | :---: | :---: |
|  | March 27, 1994 | March 28, 1993 |
| Net Operating Revenues: |  |  |
| Newspaper advertising. | \$492,244,000 | \$465, 072,000 |
| Newspaper circulation. | 212,140,000 | 210,053,000 |
| Broadcasting. | 84,007,000 | 82,876,000 |
| Outdoor advertising | 46,921, 000 | 47,825,000 |
| Other | 41,313,000 | 38,904,000 |
| Total. | 876,625,000 | 844,730, 000 |
| Operating Expenses: |  |  |
| Cost of sales and operating expenses, exclusive of depreciation.......... | 516,424, 000 | 509,377, 000 |
| Selling, general and administrative expenses, exclusive of depreciation | 165,945, 000 | 163, 007, 000 |
| Depreciation. | 40,490, 000 | 40,947, 000 |
| Amortization of intangible assets. | 11,310,000 | 11,279,000 |
| Total. | 734,169,000 | 724,610,000 |
| Operating income. | 142,456,000 | 120,120,000 |
| Non-operating income (expense): |  |  |
| Interest expense | $(11,168,000)$ | (11, 045, 000) |
| Other | 1,023,000 | 1,492,000 |
| Total. | $(10,145,000)$ | $(9,553,000)$ |
| Income before income taxes. | 132,311,000 | 110,567,000 |
| Provision for income taxes | 53,600,000 | 44,225, 000 |
| Net income | \$ 78,711,000 | \$ 66,342,000 |
| Net income per share................. | \$0.54 | \$0.46 |
| Dividends per share | \$0.33 | \$0.32 |


|  | Thirteen March 27,1994 | ks Ended March 28, 1993 |
| :---: | :---: | :---: |
| Cash Flows From Operating Activities: |  |  |
| Net income | \$78,711,000 | \$66,342, 000 |
| Adjustments to reconcile net income |  |  |
| to operating cash flows: |  |  |
| Depreciation | 40,490, 000 | 40, 947, 000 |
| Amortization of intangibles | 11,310, 000 | 11, 279, 000 |
| Deferred income taxes | (4, 134, 000) | (1, 418, 000) |
| Gain on sale of assets | $(56,000)$ | (479, 000) |
| Changes in assets and liabilities, net of acquisitions: |  |  |
| Decrease in receivables | 40, 499, 000 | 56, 036,000 |
| (Increase) decrease in inventories | 6,191, 000 | $(13,824,000)$ |
| Increase in film broadcast rights, net of liabilities | $(1,052,000)$ | $(30,000)$ |
| Decrease in accounts payable | $(22,785,000)$ | $(10,957,000)$ |
| Increase in interest and taxes payable.......... | 35,228, 000 | 22,023,000 |
| Change in pension asset | $(45,900,000)$ |  |
| Other changes, net | 3,804, 000 | $(5,070,000)$ |
| Net cash flow from operating activities. | 142,306, 000 | 164, 849, 000 |
| Cash Flows From Investing Activities: |  |  |
| Purchase of property, plant and equipment.. | $(28,082,000)$ | $(31,995,000)$ |
| Increase in other investments | $(23,529,000)$ |  |
| Proceeds from sale of assets | 18,121, 000 | 10,664,000 |
| Net cash used by investing activities | $(33,490,000)$ | $(21,331,000)$ |
| Cash Flows From Financing Activities: |  |  |
| Proceeds from long-term debt |  | 274,125,000 |
| Payments of long-term debt | (108, 985, 000) | (379, 635, 000) |
| Dividends paid. | ( 48, 457, 000) | $(46,202,000)$ |
| Proceeds from issuance of common shares | 2,298, 000 | 3,488, 000 |
| Net cash used for financing activities | $(155,144,000)$ | $(148,224,000)$ |
| Effect of currency exchange rate change. | 270, 000 | 956, 000 |
| Net decrease in cash and cash equivalents. | $(46,058,000)$ | $(3,750,000)$ |
| Balance of cash and cash equivalents at beginning of year................ | 75,495,000 | 73, 329,000 |
| Balance of cash and cash equivalents at end of first quarter............ | \$29,437,000 | \$69, 579, 000 |

BUSINESS SEGMENT INFORMATION

Thirteen weeks ended March 27, 1994 March 28, 1993

OPERATING REVENUES

NEWSPAPER PUBLISHING
BROADCASTING
OUTDOOR ADVERTISING

| \$ | 745,697,000 | \$ | 714, 029, 000 |
| :---: | :---: | :---: | :---: |
|  | 84, 007, 000 |  | 82,876,000 |
|  | 46, 921, 000 |  | 47,825, 000 |
| \$ | 876,625, 000 | \$ | 844,730,000 |

OPERATING INCOME (NET OF DEPRECIATION AND AMORTIZATION)

| NEWSPAPER PUBLISHING | \$ | 142,660, 000 | \$ | 131, 054,000 |
| :---: | :---: | :---: | :---: | :---: |
| BROADCASTING |  | 21,173,000 |  | 9, 036,000 |
| OUTDOOR ADVERTISING |  | $(4,729,000)$ |  | $(4,061,000)$ |
| CORPORATE |  | $(16,648,000)$ |  | $(15,909,000)$ |
|  | \$ | 142,456, 000 | \$ | 120, 120, 000 |

DEPRECIATION \& AMORTIZATION

| NEWSPAPER PUBLISHING | \$ | 37,573,000 | \$ | 36,733, 000 |
| :---: | :---: | :---: | :---: | :---: |
| BROADCASTING |  | 7,081,000 |  | 7,898,000 |
| OUTDOOR ADVERTISING |  | 4,572,000 |  | 4,731,000 |
| CORPORATE |  | 2,574,000 |  | 2,864,000 |
|  | \$ | 51, 800, 000 | \$ | 52, 226, 000 |

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits.

See Exhibit Index for list of exhibits filed with this report. Management contracts and compensatory plans or arrangements are identified with asterisks on the Exhibit Index.
(b) Reports on Form 8-K.

None.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GANNETT CO., INC.

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Dated: May 10, }199
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Dated: May 10, 1994
s/ Larry F. Miller
Larry F. Miller
Senior Vice President/Financial
Planning and Controller
s/ Thomas L. Chapple
Thomas L. Chapple
General Counsel and Secretary

| Exhibit |  |  |
| :---: | :---: | :---: |
| Number | Title or Description | Location |
| 4-1 | \$1,000,000,000 Revolving Credit Agreement among Gannett Co., Inc. and the Banks named therein. | Incorporated by reference to Exhibit 4-1 to Gannett Co., Inc.'s Form 10-K for the fiscal year ended December 26, 1993. |
| 4-2 | \$500, 000, 000 Revolving Credit Agreement among Gannett Co., Inc. and the Banks named therein. | Incorporated by reference to Exhibit 4-2 to Gannett Co., Inc.'s Form 10-K for the fiscal year ended December 26, 1993. |
| 4-3 | Indenture dated as of March 1, 1983 between Gannett Co., Inc. and Citibank, N.A., as Trustee. | Incorporated by reference to Exhibit 4-2 to Gannett Co., Inc.'s Form 10-K for the fiscal year ended December 29, 1985. |
| 4-4 | First Supplemental Indenture dated as of November 5, 1986 among Gannett Co., Inc., Citibank, N.A., as Trustee, and Sovran Bank, N.A., as Successor Trustee. | Incorporated by reference to Exhibit 4 to Gannett Co., Inc.'s Form 8-K filed on November 9, 1986. |
| 4-5 | Rights Plan. | ```Incorporated by reference to Exhibit 1 to Gannett Co., Inc.'s Form 8-K filed on May 23, 1990.``` |
| 11 | Statement re computation of earnings per share. | Attached. |

Gannett Co., Inc. agrees to furnish to the Securities and Exchange Commission, upon request, a copy of each agreement with respect to longterm debt not filed herewith in reliance upon the exemption from filing applicable to any series of debt which does not exceed $10 \%$ of the total consolidated assets of the registrant.

GANNETT CO., INC.
Calculation of Earnings per Share

Thirteen Weeks Ended
March 27, 1994 March 28, 1993
Net Income ................... \$ 78,711,000 \$ 66,342,000

Weighted average number of common shares outstanding.... 147,123,000

145,789, 000
Net income per share......... \$0.54 \$0.46

